

**APPENDIX B - HOUSING CAPITAL STRATEGY**

Cost Centre	Scheme	2023/24				2024/25			2025/2026	2026/2027	2027/2028	2028/2029
		Actuals 23/24	Capital Strategy Revised Budget	Q3 Working Budget	Variance Q3 v Cap Strat	Capital Strategy Revised Budget	Q3 Working Budget	Variance Q3 v Cap Strat	Capital Strategy Revised Budget	Capital Strategy Revised Budget	Capital Strategy Revised Budget	Capital Strategy Revised Budget
		£	£	£	£	£	£	£	£	£	£	£
	<b>SUMMARY</b>											
	Capital Programme Excl New Build (Housing Investment)	13,576,496	24,565,246	22,294,386	(2,270,860)	24,329,000	26,599,860	2,270,860	25,092,000	22,939,000	24,254,000	25,868,000
	Special Projects & Equipment	77,094	77,094	77,094								
	New Build (Housing Development)	11,483,918	18,055,230	18,055,230		30,449,150	30,449,150		31,366,520	13,000,000	12,783,580	8,400,000
	Digital & Transformation	41,916	319,723	319,723		52,997	52,997					
	<b>TOTAL HRA CAPITAL PROGRAMME</b>	<b>25,179,424</b>	<b>43,017,293</b>	<b>40,746,433</b>	<b>(2,270,860)</b>	<b>54,831,147</b>	<b>57,102,007</b>	<b>2,270,860</b>	<b>56,458,520</b>	<b>35,939,000</b>	<b>37,037,580</b>	<b>34,268,000</b>

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		£	£	£	£	£	£	£	£	£	£	£
	<b>CAPITAL PROGRAMME EXCL. NEW BUILD</b>											
	<b>Planned Investment including Decent Homes</b>											
KH157	Decent Homes - Redecs	670										
Various	<b>Decent Homes - Internal/External Works</b>	<b>1,845,618</b>	<b>3,567,500</b>	<b>2,767,500</b>	<b>(800,000)</b>	<b>5,187,000</b>	<b>5,987,000</b>	<b>800,000</b>	<b>8,650,000</b>	<b>9,800,000</b>	<b>10,700,000</b>	<b>10,700,000</b>
KH308	Decent Homes Internal/External Works Contractor 1	943,880	2,300,000	1,500,000	(800,000)	1,125,000	1,925,000	800,000				
KH309	Decent Homes Internal/External Works Contractor 2											
KH310	Decent Homes Internal/External Works Voids	454,006	717,500	717,500		450,000	450,000		450,000	450,000	450,000	450,000
KH143	Decent Homes Internal/One off Heating Works					2,000,000	2,000,000		3,500,000	3,500,000	3,500,000	3,500,000
KH141	Decent Homes Electrical	447,732	550,000	550,000		42,000	42,000		150,000	150,000	500,000	500,000
KH142	Decent Homes Kitchens								1,900,000	3,000,000	3,000,000	3,000,000
Various	Decent Homes External Works								500,000	550,000	550,000	550,000
KH284	Door Replacement											
KH285	Window Replacement					1,500,000	1,500,000		2,000,000	2,000,000	2,500,000	2,500,000
KH298	Roofing					70,000	70,000		100,000	100,000	150,000	150,000
KH299	Insulation Measures								50,000	50,000	50,000	50,000
Various	Decent Homes - Roofing											
Various	<b>Decent Homes - Flat Blocks</b>	<b>6,290,341</b>	<b>10,000,000</b>	<b>10,000,000</b>		<b>9,700,000</b>	<b>9,700,000</b>		<b>5,400,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
KH311	MRC Flat Blocks - Wates	3,826,512	5,300,000	5,300,000		4,500,000	4,500,000		500,000			
KH312	MRC Flat Blocks - Mulalley	2,364,341	4,500,000	4,500,000		5,000,000	5,000,000		4,700,000			
KH313	MRC Flat Blocks - Misc	94,117	200,000	200,000		200,000	200,000		200,000	250,000	250,000	250,000
KH110	Insulation Measures											
KH109	Door Replacement											
KH231	Window Replacement											
KH281	Flat Blocks Electrics											
KH111	Roofing											
KH300	MRC	5,370										
KH205	Communal Heating	18,910	80,000	80,000					100,000	100,000	100,000	100,000
KH092	Lift Installation - Inspection & Remedial Works											
KH287	Temporary Lift Provision - Flat Blocks											
KH291	Sprinkler Systems - Flat Blocks											
KH294	High Rises - Preliminary Works		1,130	1,130								
KH321	High Rises - Improvement Works	41,325	835,000	835,000		1,750,000	1,750,000		1,750,000	1,750,000		
Future Year	New Schemes to be created								947,000	2,993,000	5,158,000	6,772,000
	<b>Health &amp; Safety</b>											
KH085	Fire Safety	523,583	2,604,670	1,050,000	(1,554,670)		1,554,670	1,554,670				
KH317	Additional fire stopping works											
KH112	Asbestos Management	238,874	281,190	340,000	58,810	300,000	241,190	(58,810)	300,000	300,000	300,000	300,000
KH114	Subsidence	56,526	100,000	100,000		120,000	120,000		120,000	120,000	120,000	120,000
KH144	Contingent Major Repairs	246,719	350,000	350,000		500,000	500,000		500,000	500,000	500,000	500,000
KH327	Building safety					1,000,000	1,000,000		1,000,000	1,000,000	1,000,000	1,000,000
	<b>Estate &amp; Communal Area</b>											

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		£	£	£	£	£	£	£	£	£	£	£
KH223	Asset Review - Challenging Assets	410,802	790,970	790,970		600,000	600,000		600,000	600,000	600,000	600,000
KH224	Asset Review - Sheltered (non RED)	116,597										
	<b>Other HRA Schemes</b>											
KH318	Stock condition Surveys	113,451	125,000	150,000	25,000	120,000	95,000	(25,000)	125,000	125,000	125,000	125,000
KH174	Energy Efficiency Pilot Projects	2,028,741				200,000	200,000		200,000	200,000	200,000	200,000
KH319	Decarbonisation	1,141,473	4,888,190	4,888,190		3,800,000	3,800,000		3,800,000	3,800,000	3,800,000	3,800,000
KH320	Decarbonisation											
KH329	Decarbonisation - Grant											
KH094	Disabled Adaptations	502,868	872,690	872,690		1,084,000	1,084,000		1,100,000	1,100,000	1,100,000	1,100,000
KH328	Increased Aids & Adaptations budget											
KH330	CCTV		145,000	145,000								
KH331	Digitalisation											
	New Business Plan expenditure		(76,094)	(76,094)		(32,000)	(32,000)		500,000	301,000	301,000	301,000
	<b>TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD</b>	<b>13,576,496</b>	<b>24,565,246</b>	<b>22,294,386</b>	<b>(2,270,860)</b>	<b>24,329,000</b>	<b>26,599,860</b>	<b>2,270,860</b>	<b>25,092,000</b>	<b>22,939,000</b>	<b>24,254,000</b>	<b>25,868,000</b>
							(2,270,860)					
	<b>SPECIAL PROJECTS &amp; EQUIPMENT</b>											
	<b>HRA Equipment</b>											
KH015	Capital Equipment (including Supported Housing Equip)	54,194	54,194	54,194								
KH278	Vans for RVS	22,900	22,900	22,900								
	<b>Sub Total Special Projects &amp; Equipment</b>	<b>77,094</b>	<b>77,094</b>	<b>77,094</b>								
	<b>CAPITAL PROGRAMME NEW BUILD</b>											
	<b>New Build Programme - eligible for 1-4-1</b>	<b>7,970,288</b>	<b>4,134,190</b>	<b>4,134,190</b>		<b>8,515,790</b>	<b>8,515,790</b>		<b>21,666,520</b>	<b>13,000,000</b>	<b>12,783,580</b>	<b>8,400,000</b>
	<b>New Build Programme - ineligible</b>	<b>3,513,630</b>	<b>13,921,040</b>	<b>13,921,040</b>		<b>21,933,360</b>	<b>21,933,360</b>		<b>9,700,000</b>			
KH233	Open Market Acquisitions (Social Rent)										891,790	
KH233	Open Market Acquisitions (Afford. Rent)										891,790	
KH233	Open Market Acquisitions (Ineligible 141)	3,483,119	4,150,000	4,150,000								
KH241	Ditchmore Lane 6 units (Ineligible 141)											
KH244	Twin Foxes	390										
KH245	March Hare in Burwell Road (15 Units)	122,617	400,000	400,000		1,963,480	1,963,480		500,000			
KH247	Kenilworth Close (105 units) (Ineligible 141)		7,436,040	7,436,040		433,360	433,360					
KH247	Kenilworth Close 1 for 1 Expenditure (61.8%)	5,925,392	469,190	469,190								
KH280	Symonds Green	81,380	200,000	200,000								
KH279	Shephall Way	(430)										
KH282	North Road (Ineligible 141)	18,655										
	Dunn Close (27 units, 21 in main block, supported accommodation)	462,782	1,750,000	1,750,000		752,310	752,310					
NEED CODE	Brent Court Social Rent		2,335,000	2,335,000		21,500,000	21,500,000		9,700,000			
	Schemes Under Development		1,315,000	1,315,000		5,800,000	5,800,000		21,166,520	13,000,000	11,000,000	8,400,000
KH307	The Oval (70 Units)	1,144,563	1,000,000	1,000,000		5,000,000	5,000,000		12,000,000	6,000,000		

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		£	£	£	£	£	£	£	£	£	£	£
KH301	Redcar Drive aka Cartref (Social Rent)		150,000	150,000		225,000	225,000		3,721,820			
KH302	Drakes Drive											
KH301	Redcar Drive aka Cartref (Affordable Rent)	90,762				375,000	375,000		3,721,820			
KH314	Ellis Avenue (Social Rent)	15,154				100,000	100,000		861,440			
KH314	Ellis Avenue (Affordable Rent)					100,000	100,000		861,440			
NEED CODE	Neighbourhood Centre Social Rent									3,500,000	5,500,000	
NEED CODE	Neighbourhood Centre Afford.Rent									3,500,000	5,500,000	
KH304	Shephall Social	127,679	165,000	165,000								
KH305	Mary Mead Social											
KH306	Ely Dell Social											
KH072	L.S.S.O. Buy Back	11,856										
	<b>TOTAL CAPITAL PROGRAMME NEW BUILD</b>	<b>11,483,918</b>	<b>18,055,230</b>	<b>18,055,230</b>		<b>30,449,150</b>	<b>30,449,150</b>		<b>31,366,520</b>	<b>13,000,000</b>	<b>12,783,580</b>	<b>8,400,000</b>
	<b>INFORMATION TECHNOLOGY</b>											
	<b>IT General (IT)</b>											
KH268	Infrastructure Investment	12,468	111,273	111,273		32,997	32,997					
KH315	Core ICT Equipment for Additional Staff											
KH316	2012 Migration Servers											
Growth	2024/25					20,000	20,000					
	<b>Total General IT</b>	<b>12,468</b>	<b>111,273</b>	<b>111,273</b>		<b>52,997</b>	<b>52,997</b>					
	<b>Connected To Our Customers (CTOC)</b>											
KH288	New CRM Technology (Digital Platform)	22,047	82,380	82,380								
	<b>Total CTOC</b>	<b>22,047</b>	<b>82,380</b>	<b>82,380</b>								
	<b>Housing All Under One Roof programme (HAUOR)</b>											
KH283	Housing Improvements - Northgate online	7,400	126,070	126,070								
	<b>Total HAUOR</b>	<b>7,400</b>	<b>126,070</b>	<b>126,070</b>								
	<b>Other HRA</b>											
KH218	ICT Programme (Business Plan)											
	<b>Total Other HRA</b>											
	<b>TOTAL ICT INCLUDING DIGITAL AGENDA</b>	<b>41,916</b>	<b>319,723</b>	<b>319,723</b>		<b>52,997</b>	<b>52,997</b>					